

Flexibility - must foster in the people the ability to look at situations in new ways to devise unique solutions

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# IP Management strategies: Invention Disclosure Process



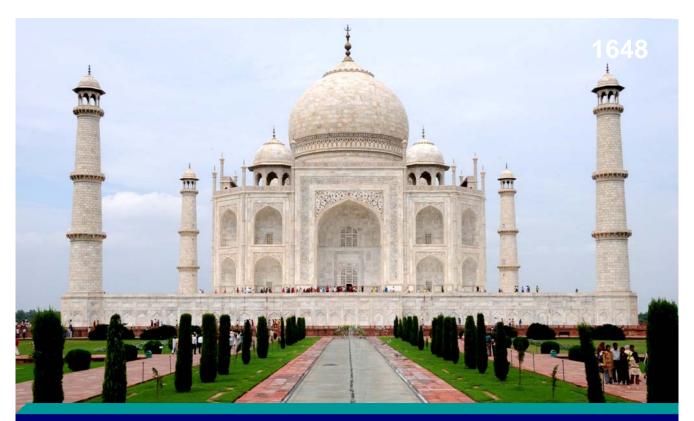
Mohamed Shariff Mohamed Din Innovation & Commercialisation Centre (ICC) Universiti Putra Maylaysia



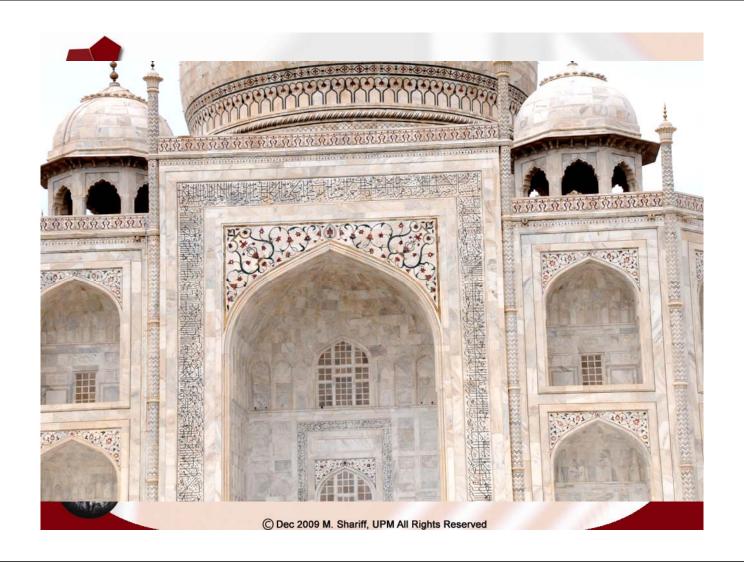
#### Contents

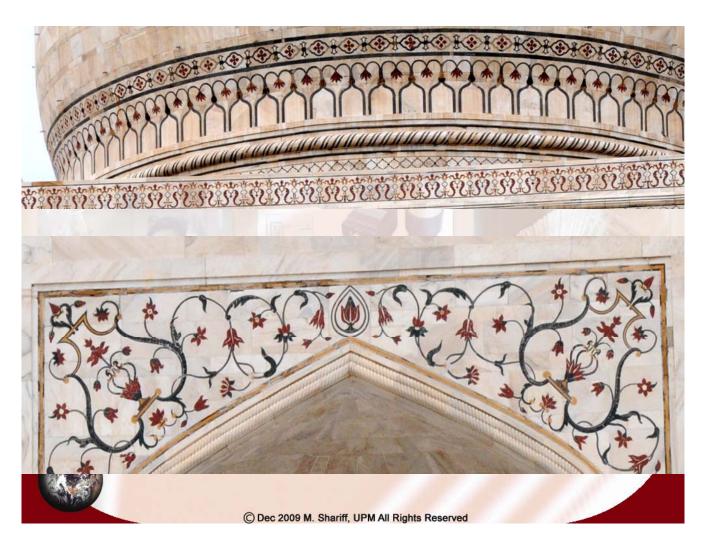
- Overview of IP
- Importance of IP
- Invention disclosure process
- IP management
- Challenges

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It is alleged that on its completion, Shah Jahan ordered the right hand of the chief mason to be cut off so that the masterpiece could never be recreated









## Intellectual property?

- Inventions
- literary & artistic works
- Symbols
- Names
- Images
  - **Designs used in commerce**



#### IP - 2 categories

#### **Industrial property:**

© Copyright:

- Inventions (patents)
- **Trademarks** 
  - **Industrial designs**
  - Geographic indications of source

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#### IP - 2<sup>nd</sup> Category

#### © Copyright:

- Literary & artistic works: novels, poems & plays
- **Films**
- Musical works
- Artistic works such as drawings, paintings
- Photographs & sculptures

Architectural designs



### Intellectual Property

**Hidden treasurers!** 

**Engine for future growth** 



**Era of I Economy** 

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# Intellectual Property

- IP an important indicator of social & economic benefits -Nation building
- Generates revenue





## IP business is the "Oil of the 21st Century"

- ☐ Flinders Technologies MD, said 50 to 80 % of Co. market value is due to IP & innovation
- Microsoft, Yahoo! & ResMed as crucial examples
- □ ResMed announced \$A116.5 million in revenue for the March 2003 quarter.
- Turner believes WTO's policies on IP laws will help define globalisation

Dr John Turner, Australian Business Intelligence, June 24, 2003

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Financial benefit to nation 20% OER (Malaysia average) RM50 billion (2008)



If OER increased by 1%

500 million

If OER increased by 2%

1000 million

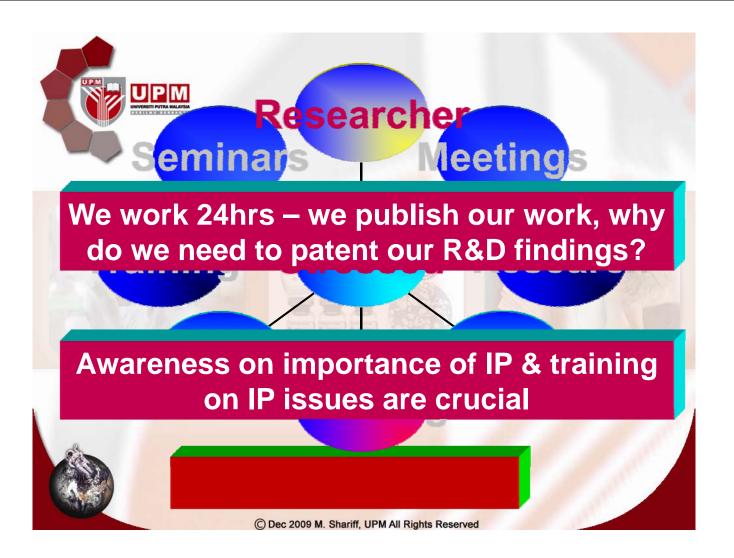






# Invention disclosure process





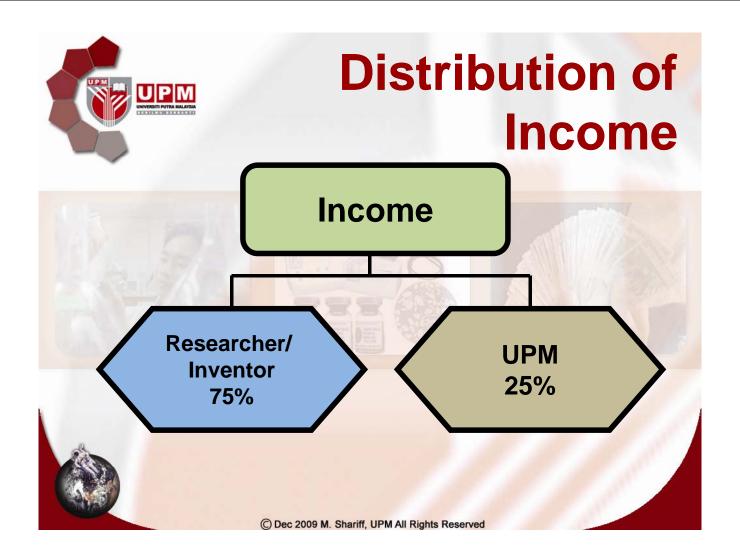






# Incentives for researchers!

- O RM5,000 (U\$1430) for filing patent
- O RM10,000 (U\$2860) on receiving patent certificate





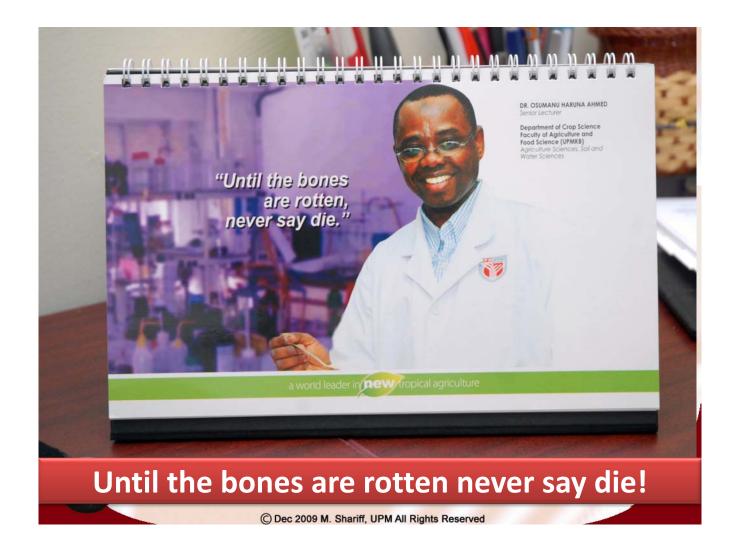
#### National IP Award from MyIPO – RM30,000







Challenges are seeds for success. Complacency breeds failures









Also bestowed the title Datuk



## Awareness campaign & training in IP

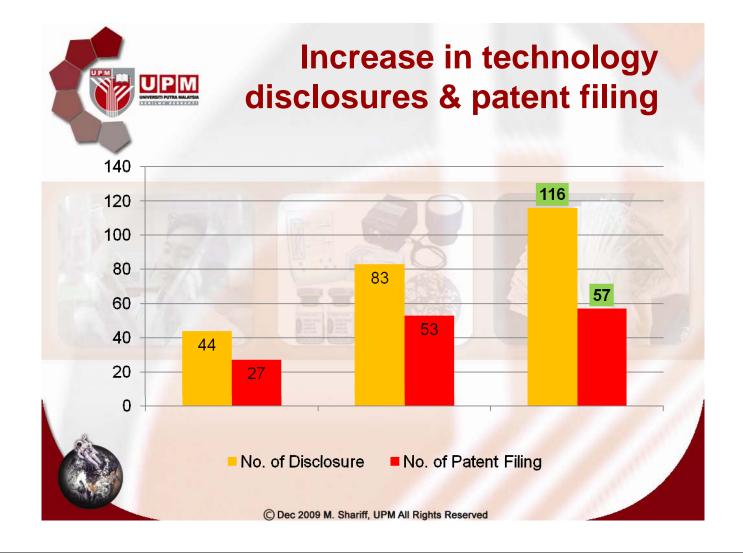
Phase I - Awareness & training campaigns

Phase II - Introduce policy & guidelines

Phase III - Implementation of policy

Phase IV - Fine tuning & continuous improvement

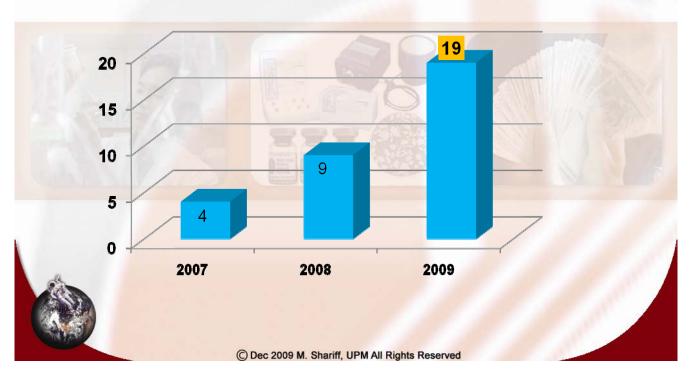


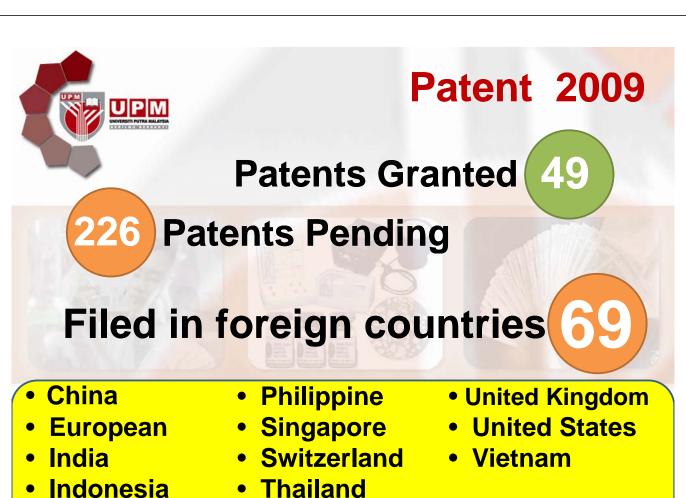




**Japan** 

## PCT filing as of November 2009



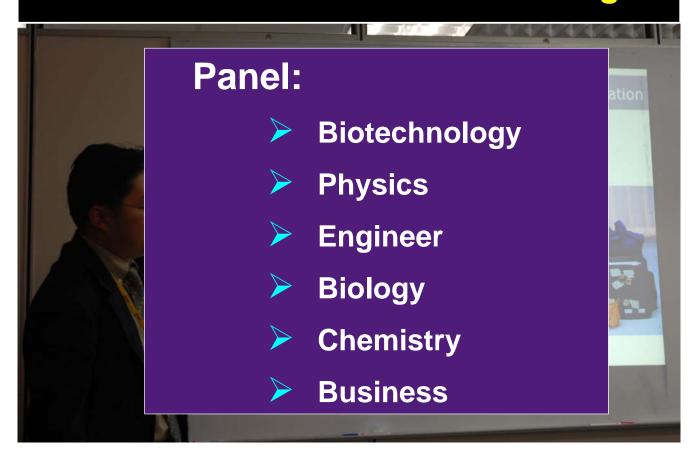


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#### **Disclosure & Evaluation of Technologies**



#### **Disclosure & Evaluation of technologies**





SULIT (CONFIDENTIAL)

UPM/TNCPI/ICC/P01/PP/BR1



#### INNOVATION AND COMMERCIALISATION CENTRE

Tel: 03-8947 2055 Faks: 03-8947 2059 http://www.icc.upm.edu.my

#### PATENT APPLICATION FORM

**Note:** You are required to read about IPR before submitting your application for approval. Please visit the following websites:

http://www.wipo.int/patentscope/en/patents.html http://www.myipo.gov.my/index.php?option=com\_content&task=view&id=12&Itemid=7

#### Part A

Source of fund and Cluster : [ √ or/atau X ]

Geran Penyelidikan / Source of fund	Kod Projek / Project Code &     Nilai geran / Grant Value     (RM)	*Kelompok / Cluster		
☐ IRPA grant		☐ Agriculture ☐ Food		
☐ Fundamental grant ☐ Science fund		☐ Health☐ Science, Technology and☐ Engineering		

<b>A</b>	
Instruction: Please indicate any pub	olication or public disclosure.
Prior Publication  1. Have you described any aspect	*Details of public disclosure
of the invention in the following:  ✓ abstract ✓ journal ✓ article ✓ book chapters ✓ posters	i) Name / title of disclosure:
<pre> ✓ thesis ✓ website ✓ oral presentation ✓ discussion with third pa ✓ without NDA ✓ Other</pre>	iii)References:
Planned Publication	*Details of planned publication
2. Do you plan, within the next 12 months, a publication or oral presentation that discloses the invention in any way?	i) Name / title of disclosure:ii) Actual / expected date:
	iii) Countries for publication:
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•	ow for technology disclosure. If you have any eting the form, please contact the ICC at (03) 9847
I. TITLE OF INVENTION Brief title that discloses what the inventi	ion does.

2. CATEGORY What has been invented? Is it a new Improvement Other Combination of Composition Process/ Product existing to an existing Category matter technology technology 3. FIELD OF INVENTION 4. GENERAL DESCRIPTION (a) Describe the invention in general. What does it do? How does it work? (b) Indicate the advantages of this invention. 5. PRIOR ART (EXISTING TECHNOLOGY)

#### 5. PRIOR ART (EXISTING TECHNOLOGY) (a) What is the closest process / product you are aware of to your invention? Please give references. (b) Is there any existing technology which performs the same function in a different way? (c) Is there any combination of existing process / product which would be similar to your invention? 6. DETAILS OF THE INVENTION In order to be patentable, an invention must be NOVEL, NOT OBVIOUS and USEFUL based upon everything which was available at the time of the invention. Novelty and Non-obviousness i) (a) Please describe the unique aspects of your invention, and how it is different and/or better than the existing technologies in no. 5. What problem does the invention solve? (b) Describe how others have tried to solve this problem in the past? (c) Why do you believe the invention would NOT have been obvious to another researcher working on the same problem at the same time? © Dec 2009 M. Shariff, UPM All Rights Reserved

(b) Ind (c) Ho (de	dicate the poto ow is the inver escribe the pr	ential a ntion b ocess	application of eing applied or method)?	f the involute I to obtai	the invention. ention in the fu n the utility des	scribe	ed above
The clain	MS OF THE II ns define the tent specificat	scope		ction of t	he patent and	it is t	he main highlight
(a) Plo en (b) Lis <b>(c)</b> Ar	ease state the nbodiment/pro st down all oth	main ototype er feat ritical ra	e/result. tures/factor anges of siz	to suppo	you have inver ort the main fea t, pressure, or	iture/1	•
	SE OF DEVEL theck the mos			s the cur	rent stage of yo	our in	vention.
	Complete proof of concept		Prototype available		Ready to be commercialise	d□	Others
9. LIMIT	ATION		Dec 2000 M. Shar				

#### 9. LIMITATION

- (a) Indicate any disadvantages or limitations of the invention (If any).
- (b) What could be added to make the invention better?
- (c)Is further development of the invention now in progress or contemplated?

#### 10. EXPERIMENTAL VERIFICATION

- (a)Please provide/attach supporting evidence to support working condition of the invention as mentioned in No. 7.
- (b) Attach sketches, drawings, photos, manuscripts, flow diagrams, graphs, and any other materials that help illustrate the invention in the embodiment.
- (c)Has the product been tested and comply with regulation / standard required?

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#### 11. COMMERCIALISATION

Please list down any main players in the field of this technology that you are aware of.

#### 12. OTHER SERVICES

Please list tick other services/assistance that you require.

Fund for up scaling/prototype
Fund for Clinical trial
Industrial partner for commercialization
Industrial partner for further research



# Patent Protection: Appropriate Strategies & Options



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#### Confidentiality

- Panel members sign a non-disclosure agreement (NDA)
- Documents only distributed during meeting
- Members cannot removed documents from meeting room
- Documents are kept in a safety cabinet

No circulating of documents for approval!



## **WARNING!**

Your invention can be STOLEN by someone!

You may LOSE your invention that HAS BEEN DISPLAYED IN THE PUBLIC DOMAIN Somebody can steal it!

Somebody waNtS IT F.O.C



To protect your invention please call ICC: 03 - 8947 2055 www.icc.upm.edu.my



## IP Management

# Patent before participation in exhibitions/seminars

& publishing



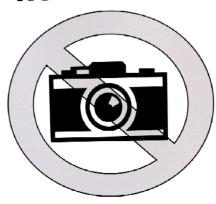
**Protect the technology!** 





## IP Management

#### **NO CAMERAS**



Please be advised that Cameras are NOT permitted at INPEX without authorization! Because many exhibitors feel uneasy about strangers taking pictures of their invention or display, we feel it is best prohibit cameras recorders. Only media be permitted to have cameras or video equipment.



**At Pittsburgh Exhibition** 

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## **IP Management**

#### Non disclosure agreement :-

- Students
- Evaluators

**New guidelines!** 



### UPM IP Management

- On registration students assign IP to UPM
- ☐ Staff members

A staff members invention in the field of

employment (regardless of time of day invented) belongs to the employer

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#### Joint ownership

Researchers work with friends from other institutes without formal agreement

My Univ. staff member work with his friend in another institute & the gave 100% patent rights to them although the project was owned by my Univ.



# **Employment** contract

Researchers joining or leaving the Univ./ PRI have to be managed well through appropriate legal documents



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# IP ownership – joint research programs

#### Depending on the contribution

- Negotiate for full ownership
- If joint 50:50 (if possible assigned to
- Univ. for commercialisation)



Sign non disclosure agreement (NDA)



Solution: joint owner assign ownership to UPM Royalty distributed to joint owner

Misbehaviour by co-owner – distributed share of IP to another party without consent of joint owner

Cannot be sold – as joint owner "Ministry" cannot give approval

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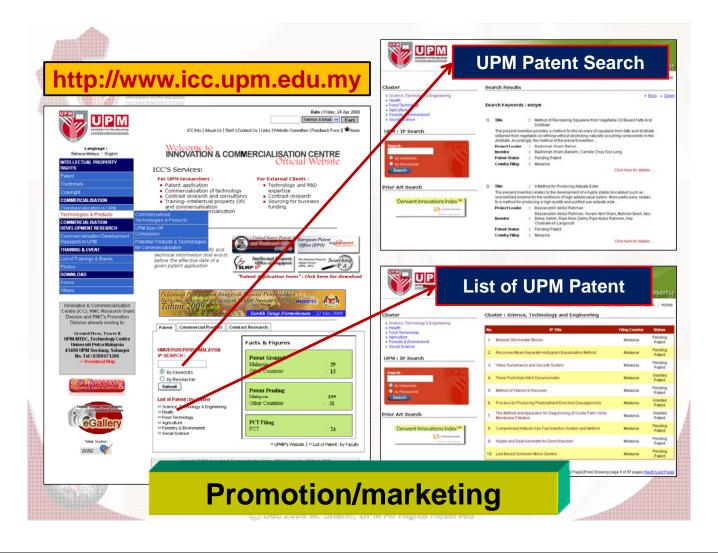


# Provide 1<sup>st</sup> class service

- Credit for promotion
- Make it easy for researchers to patent
- Provide prompt professional service
- Commercialise IPs to generate income for researchers

Synergize with research staff & private sector to commercialize technologies







#### Costs associated with Protection & Management of Technology



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## Cost Estimates Related to Patents

#### **Cost for:**

Filing patent - Local US\$2,200 - 2,700

Substantial exam 600 - 850

Annual maintenance fee 150

PCT filing 3,500

Rough estimate for about 300 patents filed = US\$2 million



#### Funds for patent filing

- TMO given a budget
- Ministry of Science Technology & Innovation (MOSTI) provides funds along with project
- Can also apply for funds from MOSTI

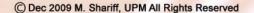


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#### Revenue generation

- Main aim of TT is to contribute towards nation building and indirectly creation of wealth
- Monies can be recovered if aggressive in marketing
- One big breakthrough technology in the global market can sustain the MOT for many years





### CHALLENGES



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### Challenges

Disclosure of critical technology knowledge

Scientist very found of telling everything to everybody!





## Negotiations



1st offer RM200,000



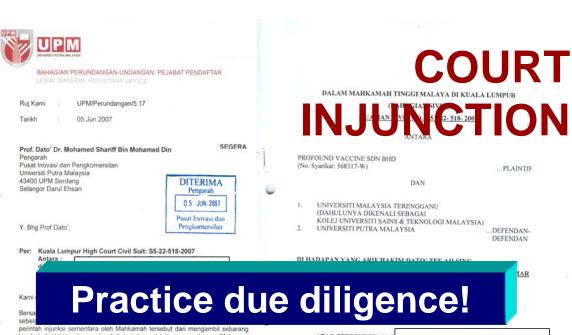
#### Final offer RM 4 million

- + 20% equity to researcher
- + 5% equity to UPM
- + Consultancy



Right expertise to negotiate

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an di atas DAN SETELAH MEMBACA Saman Dalam Kamar (Ex-Pe

...PLAINTIF

bertarikh 21.5.2007, Afidavit yang diikrarkan oleh Mohd Shukri Bin Buyong pada

Crucial all negotiations must take place in the presence of people knowledgeable on IP



#### **Challenges**

- Identifying Patents for PCT filing 18 mts grace period for national filing - not sufficient time for commercialisation status indication
- Poorly written patent claims too narrow & specific – patent agents not doing their job



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# Follow up with patent agents to ensure well written patents





# Up scaling of technologies

- Many patents are lab-scale technologies product / process; companies not convinced to invest
- Get more funds & match make with Co. to upscale the technology









#### **Awareness**

- Keep communications open so that every one know what's going on
- Involve the policy makers and Co. in the awareness campaigns
- Awareness campaigns Phase II
- Awareness campaigns Phase III

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## Three essential players in innovations

**1st Player** 



#### **Creative Geniuses**

- Develop ideas
- Generate value added innovations



### 2<sup>nd</sup> essential player **Innovation Champions**

- We promote, encourage, & support innovation
- We help creative people overcome obstacles



## 3rd essential player

#### Innovation Lea

There is n

I want UPM to be a world My expec class university innovation.

eadership

avour

If policies are restrictive making it impossible to test new ideas, then there won't be many new ideas & innovations









