		Strategic Goal VIII - A Respons	ive Communications Interface between WIPO, its Memb	per States and All Stakeholders		
	More effective communication to a broad public about intellectual property and WIPO's role  Proposed Budget 12/13: 13,664  Development share: 5,974	Improved service orientation and responsiveness to inquiries  Proposed Budget 12/13: 2,935  Development share: 1,402	Effective engagement with Member States Proposed Budget 12/13: 5,311 Development share:	Open, transparent and responsive interaction with NGOs Proposed Budget 12/13: 1,194 Development share:	WIPO effectively interacts and partners with UN and other IGO processes and negotiations  Proposed Budget 12/13: 3,652  Development share: 65	Total proposed budget SG VIII: 26,756 Total development share SG VIII: 7,441
Strategic Goal I: Balanced Evolution of the International Normative Framework for IP	Strategic Goal II: Provision of Premier Global IP Services	Strategic Goal III: Facilitating the Use of IP for Development	Strategic Goal IV: Coordination and Development of Global IP Infrastructure	Strategic Goal V: World Reference Source for IP Information and Analysis	Strategic Goal VI: International Cooperation on Building Respect for IP	Strategic Goal VII: Addressing IP in Relation to Global Policy Issues
Enhanced cooperation/greater consensus among Member States on further developing balanced policy and normative frameworks for the international patent system, trademarks, industrial designs, geographical indications, copyright and related rights, TK, TCEs and GRs  Proposed Budget 12/13: 15,256  Development share: 7,263  Evidence-based decision making on copyright issues Proposed Budget 12/13: 2,754  Development share: 2,754  Tailored and balanced IP legislative, regulatory and policy frameworks  Proposed Budget 12/13: 9,769  Development share: 9,530  Increased protection of State emblems and names and emblems of International Intergovernmental Organizations  Proposed Budget 12/13: 556  Development share: 37	Informed strategic use of the PCT by all innovators who could benefit from it  Proposed Budget 12/13: 7,041 Development share: -  Stronger relationships with PCT users and Offices  Proposed Budget 12/13: 16,897 Development share: 5,203  Enhancement of overall PCT system  Proposed Budget 12/13: 3,225 Development share: 250  Enhanced IB operations  Proposed Budget 12/13: 152,098 Development share: -  Increased awareness of the Hague system  Proposed Budget 12/13: 2,185 Development share: -  Wider and better use of the Hague system  Proposed Budget 12/13: 2,185 Development share: -  Better administration of the Hague system  Proposed Budget 12/13: 2,633 Development share: -  Better use of the Madrid & Lisbon systems, including by developing countries and LDCs Proposed Budget 12/13: 7,841 Development share: 2,957  Better operations of the Madrid & Lisbon systems  Proposed Budget 12/13: 43,445 Development share: 730  Increased awareness of the Madrid & Lisbon systems  Proposed Budget 12/13: 1,546 Development share: 1,133  International and domestic intellectual property disputes  are increasingly prevented or resolved through  mediation, arbitration and other alternative dispute  resolution methods  Proposed Budget 12/13: 3,175 Development share: 91  Effective intellectual property protection in the gTLDs  and the ccTLDs  Proposed Budget 12/13: 7,409 Development share: 212	Clearly defined and coherent national innovations and IP policies, strategies and development plans consistent with national development goals and objectives  Proposed Budget 12/13: 10,570 Development share: 10,570  Enhanced human resource capacities able to deal with the broad range of requirements for the effective use of IP for development in developing countries, LDCs and countries with economies in transition  Proposed Budget 12/13: 35,922 Development share: 35,457  Easier access to IP education  Proposed Budget 12/13: 3,903 Development share: 3,903  Upgraded IP Management skills for business  Proposed Budget 12/13: 843 Development share: 843  DA principles further mainstreamed into the  Organization's programs and activities  Proposed Budget 12/13: 4,199 Development share: 4,199  Effective planning, implementation, monitoring, evaluation and reporting on the DA recommendations  Proposed Budget 12/13: 1,220 Development share: 1,220  Enhanced understanding of the DA by Member States, IGOs, civil society and other stakeholders  Proposed Budget 12/13: 1,523 Development share: 1,523  Recognition by Member States, communities, organizations and other stakeholders of the relevance and effectiveness of WIPO's resources, programs and  tools Proposed Budget 12/13: 825 Development share: 771  New or strengthened cooperation mechanisms, programs and partnerships in LDCs Proposed Budget 12/13: 1,517 Development share: 7,517  Increased understanding/capacity of SMEs to  successfully use IP to support innovation and  commercialization Proposed Budget 12/13: 5,253 Development share: 5,253  Increased extra-budgetary resources available for IP for  development, either through direct contributions to  WIPO or access to other external funding mechanisms  Proposed Budget 12/13: 1,769 Development share: 1,429	Updated and globally accepted system of international classifications and WIPO standards to facilitate access, use and dissemination of IP information among stakeholders in the world Proposed Budget 12/13: 6,932 Development share: 1,213  Enhanced access to, and use of, IP information and knowledge by IP institutions and the public to promote innovation and increased access to protected creative works and creative works in the public domain Proposed Budget 12/13: 14,974  Development share: 12,478  Increased dissemination of digitized patent collections of national/regional offices of WIPO Member States Proposed Budget 12/13: 1,210  Development share: 302  Timeliness of Patentscope updates regarding PCT applications  Proposed Budget 12/13: 2,159  Development share: 540  Enhanced technical and knowledge infrastructure for IP Offices and other IP institutions leading to better services (cheaper, faster, higher quality) to their stakeholders  Proposed Budget 12/13: 16,832  Development share: 16,540	Increased usage of WIPO statistical information on the performance of the international IP system Proposed Budget 12/13: 1,569 Development share:  Take-up of WIPO economic analysis as an input into the formulation of IP policy Proposed Budget 12/13: 2,711 Development share: 1,202  Enhanced access to, and use of, IP-related legal information Proposed Budget 12/13: 2,244 Development share: 2,102	Progress in the international policy dialogue among WIPO Member States on building respect for IP, guided by Recommendation 45 of the WIPO Development Agenda Proposed Budget 12/13: 635 Development share: 276  Systematic and effective cooperation and coordination between the work of WIPO and other international organizations in the field of building respect for IP Proposed Budget 12/13: 785 Development share: 589	Enhanced understanding among policy makers on the interface between global challenges and innovation a intellectual property as a basis for improved policy decision making  Proposed Budget 12/13: 1,168  Development share: 655  WIPO established as a credible source of support, assistance, and reference for information on innovation and IP in relevant public policy processes  Proposed Budget 12/13: 2,149  Development share: 1,219  IP-based tools are used for knowledge transfer, technology adaption and diffusion from developed to developing countries, particularly least developed countries, to address global challenges  Proposed Budget 12/13: 2,596  Development share: 1,887  WIPO established as the relevant Forum for analyzing and debating issues in the field of IP and competition policy  Proposed Budget 12/13: 1,381  Development share: 1,303
Total proposed budget SG I: 28,335 Total development share SG I: 19,583	Total proposed budget SG II: 249,647 Total development share SG II: 10,577	Total proposed budget SG III: 67,546 Total development share SG III: 66,686	Total proposed budget SG IV: 42,107 Total development share SG IV: 31,073	Total proposed budget SG V: 6,524 Total development share SG V: 3,304	Total proposed budget SG VI: 1,420 Total development share SG VI: 865	Total proposed budget SG VII: 7,294 Total development share SG VII: 5,063
		Strategic Goal IX - Efficient Ac	Iministrative and Financial Support Structure to enable	WIFO to Deliver its Programs		
Effective, efficient, quality and customer-oriented support services both to internal clients and to external stakeholders (human resources, IT, conference, language, procurement, travel, printing and publication, premises management)	Efficient and effective results-based programmatic and financial planning, processing, implementation, assessment and reporting  Proposed Budget 12/13: 18,901  Development share: 605	Well managed, diversified, motivated and appropriately skilled professional workforce Proposed Budget 12/13: 12,703 Development share:	WIPO staff, delegates, visitors and information and physical assets are safe and secure Proposed Budget 12/13: 15,031 Development share: -	An effective and professional internal audit function is in place covering all high risk work areas  Proposed Budget 12/13: 1,364  Development share: -	Evidence-based evaluative information available to senior management, program managers and Member States for decision making   Proposed Budget 12/13: 2,321  Development share: 1,741	New conference hall and related facilities available for meetings of Member States  Proposed Budget 12/13: 811  Development share:  -
Proposed Budget 12/13: 136,604 Development share: -	Enhanced coordination and coherence within the Secretariat  Proposed Budget 12/13: 10,255  Development share:	Improved working environment supported by enabling regulatory framework and effective channels to address staff concerns  Proposed Budget 12/13: 1,038  Development share:	ICT investments are closely aligned with strategic priorities and yield business benefits   Proposed Budget 12/13: 2,147  Development share: -  Improved physical access to the WIPO Campus	Investigation reports provide a sound basis for decision making by the Director General Proposed Budget 12/13: 1,364 Development share: -	Reduced impact of WIPO's activities on the environment  Proposed Budget 12/13: 299 Development share: -	Costs related to the new administrative building are kept to a minimum Proposed Budget 12/13: 7,020 Development share:
			improved physical access to the WIPO Campus			