

## **A. REVISED PROPOSAL FOR PROGRAM AND BUDGET 2004-2005**

### **1. SUMMARY OF BUDGET ESTIMATES**

16. The proposed budget for the 2004-2005 biennium amounts to Sfr638,800,000, which reflects a budget decrease of Sfr30,000,000 or 4.5 per cent as compared with the revised budget for 2002-2003 of Sfr668,800,000. The budgetary approach reflected in the proposals are summarized as follows:

- consolidation and re-alignment of programs to WIPO's vision and strategy with particular emphasis on deliverables in each program;
- budget for new program initiatives;
- budget for anticipated growth in global protection services under the PCT, Madrid and The Hague systems;
- budget for the 2004-2005 phase of the new construction project;
- budget for mandatory cost increases, in particular increases in salary and common staff costs;
- reflect efficiency gains following the completion of the ex-WMO building project and the start of the IMPACT operation in 2003;
- ensure that the proposed budget envelope stays within anticipated funding available during the 2004-2005 biennium and complies with the financial plan up to 2009;
- ensure that the reserves during the next years are adequate to support sound financial operation; and
- exercise maximum budgetary restraint.

17. The budget by Union is shown in Table 2. For contribution-financed Unions, the budget remains at Sfr38,411,000. This represents a zero nominal growth for activities funded from Member States contributions. Decreases are presented for the PCT Union of Sfr22,780,000 or 4.3 per cent, for the Madrid Union of Sfr5,617,000 or 7.1 per cent, for the Hague Union of Sfr554,000 or 4.2 per cent and for Others of Sfr1,049,000 or 10.6 per cent. The detailed budget allocations by Union and Main Program are presented in Table 7 of this Chapter.

**Table 2**  
**Budget 2004-2005: Budget Variation by Union**  
*(in thousands of Swiss francs)*

Union	2000-2001 Actual  A	2002-2003 Revised  B	Budget Variation						2004-2005 Proposed  F=B+E
			Program		Cost		Total		
			Amount C	% C/B	Amount D	% D/C	Amount E=C+D	% E/B	
Contri.-fin. Unions	37,771	38,441	(817)	(2.1)	817	2.1	-	-	38,441
PCT Union	444,135	528,499	(33,741)	(6.4)	10,961	2.1	(22,780)	(4.3)	505,719
Madrid Union	61,674	78,613	(7,164)	(9.1)	1,547	2.0	(5,617)	(7.1)	72,996
Hague Union	10,786	13,314	(820)	(6.2)	266	2.0	(554)	(4.2)	12,760
Others	3,978	9,933	(1,102)	(11.1)	53	0.5	(1,049)	(10.6)	8,884
TOTAL	558,344	668,800	(43,644)	(6.5)	13,644	2.0	(30,000)	(4.5)	638,800

18. As indicated in Table 2, the budget decrease of Sfr30,000,000 or 4.5 per cent includes a decrease for program variations of Sfr43,644,000 or 6.5 per cent, partly offset by an increase in cost variations of Sfr13,644,000 or 2.0 per cent. Program variations, i.e. changes in activities, will be further illustrated below by main program and object of expenditure. Cost variations, i.e. changes in the cost structure, include an amount of Sfr6,103,000 for regrading of posts within post category, Sfr2,144,000 covering delayed growth for posts established during the second year of the 2002-2003 biennium, Sfr3,278,000 for increases in salary and common staff costs and Sfr2,119,000 for cost increases for non-post objects of expenditure. Details on the distinction between program and cost variations are described below in Appendix A.2 and the standard rates for cost variations are listed in Appendix A.4.

19. The budget for the 2004-2005 biennium is presented by the 13 main programs and 4 program parts in Table 3. The decreases in program variation of Sfr43,644,000 reflect adjustments primarily in the overhead and support activities. Presented are, in particular, program decreases of Sfr61,758,000 or 41.7 per cent for Main Program 13 (Information Technology) and program increases of Sfr22,465,000 for Main Program 12 (Resources Management). Decreases for Main Program 13 are the result of the completion of major IT development and deployment work during 2002-2003; increases for Main Program 12 are required to accomodate the 2004-2005 budget provision of Sfr80,950,000 for the new construction project. In the following, a summary of program variation is provided according to the program structure presented in Table 3.

**Table 3**  
**Budget 2004-2005: Budget Variation by Program**  
*(in thousands of Swiss francs)*

Program	2002-2003 Revised	Budget Variation						2004-2005 Proposed
		Program		Cost		Total		
		Amount B	% B/A	Amount C	% C/A	Amount D=B+C	% D/A	
	A	B	B/A	C	C/A	D=B+C	D/A	E=A+D
Part I: Policy and Direction								
01 Constituent Organs of the Member States	4,500	(142)	(3.2)	28	0.6	(114)	(2.5)	4,386
02 Direction and Executive Management	29,384	(1,011)	(3.4)	1,008	3.4	(3)	(0.0)	29,381
Total, I	33,884	(1,153)	(3.4)	1,036	3.1	(117)	(0.3)	33,767
Part II: Intellectual Property Systems and Issues								
03 Patents and the Patent Cooperation Treaty (PCT) System	134,589	(5,346)	(4.0)	3,802	2.8	(1,544)	(1.1)	133,045
04 Trademarks, Industrial Designs and Geographical Indications	39,256	(105)	(0.3)	1,007	2.6	902	2.3	40,158
05 Copyright and Related Rights	7,513	941	12.5	23	0.3	964	12.8	8,477
06 WIPO Arbitration and Mediation Center	6,685	(746)	(11.2)	(25)	(0.4)	(771)	(11.5)	5,914
07 Selected Issues of Intellectual Property	6,265	541	8.6	266	4.2	807	12.9	7,072
Total, II	194,308	(4,714)	(2.4)	5,072	2.6	358	0.2	194,666
Part III: Intellectual Property for Economic, Social and Cultural Development								
08 Cooperation with Developing Countries	53,900	194	0.4	1,048	1.9	1,241	2.3	55,141
09 Cooperation with Certain Countries in Europe and Asia	5,163	277	5.4	142	2.8	419	8.1	5,582
10 The WIPO Worldwide Academy (WWA)	14,688	24	0.2	360	2.5	384	2.6	15,072
11 Intellectual Property for Development and Prosperity; Creation of IP Culture	18,344	(197)	(1.1)	353	1.9	156	0.9	18,500
Total, III	92,095	298	0.3	1,903	2.1	2,200	2.4	94,295
Part IV: Administrative Services								
12 Resources Management	195,264	22,465	11.5	4,076	2.1	26,541	13.6	221,805
13 Information Technology	148,176	(61,758)	(41.7)	1,515	1.0	(60,243)	(40.7)	87,933
Total, IV	343,440	(39,293)	(11.4)	5,591	1.6	(33,702)	(9.8)	309,738
Unallocated	5,073	1,219	24.0	42	0.8	1,261	24.9	6,334
TOTAL	668,800	(43,644)	(6.5)	13,644	2.0	(30,000)	(4.5)	638,800

20. Part I (Policy and Direction) covers a proposed budget of Sfr33,767,000 that reflects a program decrease of Sfr1,153,000 or 3.4 per cent. Main Program 01 (Constituent Organs of the Member States) shows a program decrease of Sfr142,000 or 3.2 per cent in accordance with previous expenditure patterns. Main Program 02 (Direction and Executive Management) includes a program decrease that reflects the redeployment of resources from support to substantive programs listed in Parts II and III.

21. Part II (Intellectual Property Systems and Issues) covers a proposed budget of Sfr194,666,000 that reflects a program decrease of Sfr4,714,000 or 2.4 per cent. Main Program 03 (Patents and the Patent Cooperation Treaty (PCT)) includes a program decrease of Sfr5,346,000 or 4.0 per cent. The budget reduction is made possible through the efficiency gains obtained by the partial deployment of IMPACT and re-engineering of business processes as illustrated in Annex C. The budget provision provides for anticipated increases in the number of PCT applications by 8.8 per cent in 2004 and 9.6 per cent in 2005 as illustrated below in Chapter C (Financial Indicators, Income Estimates and Resource Plan). Main Program 04 (Trademarks, Industrial Designs and Geographical Indications) reflects a small program decrease of Sfr105,000 or 0.3 per cent in accordance with the anticipated number of registrations and renewals under the Madrid, Hague and Lisbon systems. Main Program 05 (Copyright and Related Rights) includes a program growth of Sfr941,000 or 12.5 per cent to support the implementation of the WIPO treaties on copyright. Main Program 06 (WIPO Arbitration and Mediation Center) shows a program decrease of Sfr746,000 or 11.2 per cent in accordance with the anticipated demand for dispute resolution services. An increase in program activities in the amount of Sfr541,000 or 8.6 per cent is proposed for Main Program 07 (Selected Issues of Intellectual Property).

22. Part III (Intellectual Property for Economic, Social and Cultural Development) covers a proposed budget of Sfr94,295,000 which reflects program increases of Sfr298,000 or 0.3 per cent. Main Program 08 (Cooperation with Developing Countries) reflects a small program increase of Sfr194,000 or 0.4 per cent to maintain the high profile of the activities. Main Program 09 (Cooperation with Certain Countries in Europe and Asia) includes a program increase of Sfr277,000 or 5.4 per cent to strengthen program delivery. Main Program 10 (The WIPO Worldwide Academy (WWA)) shows a program increase of Sfr24,000 or 0.2 per cent to facilitate program adjustments. Main Program 11 (Intellectual Property for Development and Prosperity; Creation of IP Culture) reflects program decreases of Sfr197,000 or 1.1 per cent.

23. Part IV (Administrative Services) covers a proposed budget of Sfr309,738,000 which includes program decreases of Sfr39,293,000 or 11.4 per cent. As described above, Main Program 12 (Resources Management) includes program increases of Sfr22,465,000 or 11.5 per cent. The Main Program accommodates, among others, a budget provision of Sfr80,950,000 for the 2004-2005 implementation phase of the new construction described in Annex B. As noted above, Main Program 13 (Information Technology) reflects program decreases following the work progress of major IT development and deployment work during 2002-2003 for the IMPACT, PCT E-filing and WIPONET projects. Ongoing development efforts and the

operation of both IT systems are covered, among others, within the reduced budget proposed for the 2004-2005 biennium.

24. The proposed budget 2004-2005 includes an unallocated amount of Sfr6,334,000 that represents about 1.0 per cent of the program budgets in accordance with previous practice.

25. Budget variations by object of expenditure for the 2004-2005 biennium are presented in Table 4.

**Table 4**  
**Budget 2004-2005: Budget Variation by Object of Expenditure**  
(in thousands of Swiss francs)

Object of Expenditure	2000-2001	2002-2003	Budget Variation						2004-2005
	Actual	Revised	Program		Cost		Total		Proposed
			Amount C	% C/B	Amount D	% D/C	Amount E=C+D	% E/D	
	A	B	C	C/B	D	D/C	E=C+D	E/D	F=B+E
Staff Expenses									
Posts	228,499	297,295	(4,137)	(1.4)	11,525	3.9	7,388	2.5	304,683
Short-term Expenses	44,902	21,020	1,430	6.8	142	0.7	1,572	7.5	22,592
Total	273,401	318,315	(2,707)	(0.9)	11,667	3.7	8,961	2.8	327,275
Official Travel and Fellowships									
Staff Missions	12,935	14,779	(1,316)	(8.9)	81	0.5	(1,235)	(8.4)	13,544
Third Party Travel	21,573	20,715	(391)	(1.9)	137	0.7	(254)	(1.2)	20,461
Fellowships	5,387	5,706	(633)	(11.1)	34	0.6	(599)	(10.5)	5,107
Total	39,895	41,200	(2,340)	(5.7)	252	0.6	(2,088)	(5.1)	39,112
Contractual Services									
Conferences	6,074	6,844	(540)	(7.9)	39	0.6	(501)	(7.3)	6,343
Consultants	16,306	28,621	(10,779)	(37.7)	116	0.4	(10,663)	(37.3)	17,958
Publishing	5,542	7,154	(1,909)	(26.7)	31	0.4	(1,878)	(26.3)	5,276
Other	69,926	93,189	(44,919)	(48.2)	336	0.4	(44,583)	(47.8)	48,606
Total	97,848	135,808	(58,147)	(42.8)	522	0.4	(57,625)	(42.4)	78,183
Operating Expenses									
Premises & Maintenance	107,252	97,041	(28,841)	(29.7)	536	0.6	(28,305)	(29.2)	68,736
Communication & Other	16,193	19,722	(1,143)	(5.8)	112	0.6	(1,031)	(5.2)	18,691
Total	123,445	116,763	(29,984)	(25.7)	648	0.6	(29,336)	(25.1)	87,427
Equipment and Supplies									
Furniture & Equipment	11,385	19,140	(6,333)	(33.1)	84	0.4	(6,249)	(32.6)	12,891
Supplies & Materials	12,370	11,382	674	5.9	72	0.6	746	6.6	12,128
Total	23,755	30,522	(5,659)	(18.5)	156	0.5	(5,503)	(18.0)	25,019
Construction	-	21,119	53,974	255.6	357	1.7	54,331	257.3	75,450
Unallocated	-	5,073	1,219	24.0	42	0.8	1,261	24.9	6,334
TOTAL	558,344	668,800	(43,644)	(6.5)	13,644	2.0	(30,000)	(4.5)	638,800

26. As shown in Table 4, staff expenses amount to Sfr327,275,000 and reflect decreases in program resources of Sfr2,707,000 or 0.9 per cent. The resources cover the cost of posts as identified in Table 6 and short-term requirements. The budget provision for short-term expenses of Sfr22,592,000 is sufficient to fund approximately 145 short-term contracts through the financial period. In addition and in accordance with the budget policy of WIPO, savings in staff costs generated

through vacant posts can be utilized for the funding of short-term employees. As an indication of magnitude, some 300 people were employed on short-term contracts in early 2003, funded from savings under post vacancies and from dedicated budget provision for short-term expenses. Travel and Fellowships amount to Sfr39,112,000 and reflect a decrease in program resources of Sfr2,340,000 or 5.7 per cent.

27. Contractual Services amount to Sfr78,183,000 and reflect program decreases by Sfr58,147,000 or 42.8 per cent mainly due to the completion of work by external IT contractors and consultants in 2003. Remuneration of consultants is in a similar range as compared to staff, with an average monthly cost of some Sfr10,000. As an indication of magnitude, some 60 consultants were employed in early 2003. In addition, the cost of experts and lecturers are funded under the same budget provision. Operating Expenses amount to Sfr87,427,000 and reflect program decreases of Sfr29,984,000 or 25.7 per cent mainly due to the completion of the ex-WMO building in 2003 and lower rental costs due to the availability of new WIPO-owned premises. Equipment and Supplies amounts to Sfr25,019,000 and reflect program decreases of Sfr5,659,000 or 18.5 per cent, in particular reductions in requirements for furniture and equipment. Construction amounts to Sfr75,450,000 and reflects program increase of Sfr53,974,000 or 255.6 per cent due to the implementation of the new construction project in accordance with the project plan outlined in Annex B.

28. Budget allocation by main object of expenditure and program is illustrated in Table 5. A presentation by detailed object of expenditure is included in the description of each main program. Post variations by post category and program for the 2004-2005 biennium are presented in Table 6.

29. By the end of 2005, a total number of 1,004 posts is proposed which reflects no change as compared to the end of 2003. It is further recommended to adjust the structure of the posts by establishing five posts in the Director category and 67 in the Professional category, offset by the decrease of 72 posts in the General Service category. The proposed increase from 46 Director posts and above by five to 51 is seen to bring in line the distribution of posts with previous arrangements following the increase in the overall number of posts. Whereas in 1999, the number of D-posts accounted for 5.6 per cent of total posts, this share has decreased to 4.6 by 2003. The proposed adjustment would increase the share of D-posts to 5.1 per cent by 2005. The proposed increase of posts in the Professional category and the decrease in the General Service category reflects the result of post classifications. Whereas new posts have been established in the past at the General Service category only, the re-engineering of business processes, in particular in the PCT operation in the context of the IMPACT Project, has resulted in the upgrading of General Service posts to the Professional category.

30. As indicated, the total number of posts remains at 1,004 when comparing the status of end-2003 with end-2005. Within this period, the number of posts are adjusted in accordance with estimated workload projections under the global protection systems. In accordance with this approach, it is anticipated that 52 General Service posts will be phased in during the biennium, including 27 posts in 2004 and 25 posts in 2005. In order to provide for this gradual phasing-in, the total

**Table 5**  
**Budget 2004-2005: Budget allocation by object of expenditure and program**  
*(in thousands of Swiss francs)*

<i>Program</i>	<i>Staff Expenses A</i>	<i>Official Travel &amp; Fellowship B</i>	<i>Contractual Services C</i>	<i>Operating Expenses D</i>	<i>Equipment &amp; Supplies E</i>	<i>Construction F</i>	<i>Unallocated G</i>	<i>Total H=A+...G</i>
<b>Part I: Policy and Direction</b>								
01 Constituent Organs of the Member States	-	3,386	1,000	-	-	-	-	4,386
02 Direction and Executive Management	22,190	2,346	1,811	2,814	220	-	-	29,381
<b>Total, I</b>	<b>22,190</b>	<b>5,732</b>	<b>2,811</b>	<b>2,814</b>	<b>220</b>	-	-	<b>33,767</b>
<b>Part II: Intellectual Property Systems and Issues</b>								
03 Patents and the Patent Cooperation Treaty (PCT) System	108,455	1,495	9,104	10,937	3,054	-	-	133,045
04 Trademarks, Industrial Designs and Geographical Indications	32,103	1,195	3,939	2,524	397	-	-	40,158
05 Copyright and Related Rights	4,945	1,568	1,847	92	25	-	-	8,477
06 WIPO Arbitration and Mediation Center	4,668	410	734	82	20	-	-	5,914
07 Selected Issues of Intellectual Property	4,613	1,240	1,098	71	50	-	-	7,072
<b>Total, II</b>	<b>154,784</b>	<b>5,908</b>	<b>16,722</b>	<b>13,706</b>	<b>3,546</b>	-	-	<b>194,666</b>
<b>Part III: Intellectual Property for Economic, Social and Cultural Development</b>								
08 Cooperation with Developing Countries	29,706	15,906	7,079	757	1,693	-	-	55,141
09 Cooperation with Certain Countries in Europe and Asia	2,816	1,465	931	60	310	-	-	5,582
10 The WIPO Worldwide Academy (WWA)	5,765	6,518	2,324	94	371	-	-	15,072
11 Intellectual Property for Development and Prosperity; Creation of IP Culture	12,802	897	4,344	329	128	-	-	18,500
<b>Total, III</b>	<b>51,089</b>	<b>24,786</b>	<b>14,678</b>	<b>1,240</b>	<b>2,502</b>	-	-	<b>94,295</b>
<b>Part IV: Administrative Services</b>								
12 Resources Management	69,455	525	6,659	61,322	8,394	75,450	-	221,805
13 Information Technology	29,757	2,161	37,313	8,345	10,357	-	-	87,933
<b>Total, IV</b>	<b>99,212</b>	<b>2,686</b>	<b>43,972</b>	<b>69,667</b>	<b>18,751</b>	<b>75,450</b>	-	<b>309,738</b>
<b>Unallocated</b>	-	-	-	-	-	-	6,334	6,334
<b>TOTAL</b>	<b>327,275</b>	<b>39,112</b>	<b>78,183</b>	<b>87,427</b>	<b>25,019</b>	<b>75,450</b>	<b>6,334</b>	<b>638,800</b>

**Table 6**  
**Budget 2004-2005: Post Variation by post category and program**  
*(in thousands of Swiss francs)*

Program	End 2003 Revised				Post Variation				End 2005 Proposed			
	D	P	G	Total	D	P	G	Total	D	P	G	Total
<b>Part I: Policy and Direction</b>												
02 Direction and Executive Management	10	30	15	55	3	(5)	5	3	13	25	20	58
<b>Part II: Intellectual Property Systems and Issues</b>												
03 Patents and the Patent Cooperation Treaty (PCT) System	4	73	290	367	1	40	(34)	7	5	113	256	374
04 Trademarks, Industrial Designs and Geographical Indications	5	22	73	100	(1)	8	--	7	4	30	73	107
05 Copyright and Related Rights	1	6	2	9	1	1	1	3	2	7	3	12
06 WIPO Arbitration and Mediation Center	--	2	11	13	--	4	(4)	--	--	6	7	13
07 Selected Issues of Intellectual Property	1	6	3	10	1	1	(1)	1	2	7	2	11
<b>Total, II</b>	<b>11</b>	<b>109</b>	<b>379</b>	<b>499</b>	<b>2</b>	<b>54</b>	<b>(38)</b>	<b>18</b>	<b>13</b>	<b>163</b>	<b>341</b>	<b>517</b>
<b>Part III: Intellectual Property for Economic, Social and Cultural Development</b>												
08 Cooperation with Developing Countries	12	35	29	76	(1)	6	(7)	(2)	11	41	22	74
09 Cooperation with Certain Countries in Europe and Asia	--	4	2	6	1	--	--	1	1	4	2	7
10 The WIPO Worldwide Academy (WWA)	1	8	7	16	--	(1)	--	(1)	1	7	7	15
11 Intellectual Property for Development and Prosperity; Creation of IP Culture	3	13	22	38	1	4	(8)	(3)	4	17	14	35
<b>Total, III</b>	<b>16</b>	<b>60</b>	<b>60</b>	<b>136</b>	<b>1</b>	<b>9</b>	<b>(15)</b>	<b>(5)</b>	<b>17</b>	<b>69</b>	<b>45</b>	<b>131</b>
<b>Part IV: Administrative Services</b>												
12 Resources Management	8	64	148	220	(1)	8	(17)	(10)	7	72	131	210
13 Information Technology	1	62	31	94	--	1	(7)	(6)	1	63	24	88
<b>Total, IV</b>	<b>9</b>	<b>126</b>	<b>179</b>	<b>314</b>	<b>(1)</b>	<b>9</b>	<b>(24)</b>	<b>(16)</b>	<b>8</b>	<b>135</b>	<b>155</b>	<b>298</b>
<b>TOTAL</b>	<b>46</b>	<b>325</b>	<b>633</b>	<b>1,004</b>	<b>5</b>	<b>67</b>	<b>(72)</b>	<b>--</b>	<b>51</b>	<b>392</b>	<b>561</b>	<b>1,004*</b>

*D- level posts include posts for DG, DDG's, ADG's and Directors.*

*\* Post total 952 at beginning 2004, with 27 General Service posts established in 2004 and 25 General Service posts in 2005.*



number of posts established at the beginning of 2004 is reduced to 952 as compared to 1,004 posts approved up to the end of 2003.

31. With regard to main programs, the main changes between end-2003 and end-2005 include additional seven posts for Main Program 03 (Patents and the Patent Cooperation Treaty (PCT)) and Main Program 04 (Trademarks, Industrial Designs and Geographical Indications). Post increases for the PCT system under Main Program 03 are considerably lower as compared to the post increases that would result when applying the PCT flexibility formula. This is possible due to the efficiency gains derived from IMPACT as outlined in Annex C. Increases for the Madrid System under Main Program 04 follow the anticipated increase in workload as illustrated in Table 22. Increases of three posts are also indicated for Main Program 02 (Direction and Executive Management) and Main Program 05 (Copyright and Related Rights) and increases of one post for Main Program 07 (Selected Issues of Intellectual Property) and Main Program 09 (Cooperation with Certain Countries in Europe and Asia). Decreases are reflected for Main Program 12 (Resource Management) by 10 posts, Main Program 13 (Information Technology) by six posts, Main Program 11 (Intellectual Property for Development and Prosperity; Creation of IP Culture) by three posts, Main Program 08 (Cooperation with Developing Countries) by two posts and Main Program 10 (The WIPO Worldwide Academy (WWA)) by one post. There is no change in posts reflected for Main Program 06 (WIPO Arbitration and Mediation Center).

32. Resource allocation by main program and Union is illustrated in Table 7. The arrangement for determining budget allocation by Union is described in Section 3 of Appendix A. The costs of the two main programs listed under Part I of the budget are considered overhead and shared equally between the Unions in accordance with the size of the respective Union budget at a rate of 5.3 per cent. The five main programs included in Part II cover activities fully or mainly attributable to a specific Union. This includes Main Program 03 (Patents and the Patent Cooperation Treaty (PCT)) being covered essentially under the PCT Union and Main Program 04 (Trademarks, Industrial Designs and Geographical Indications) under the Madrid and Hague Unions. Main Program 05 (Copyright and Related Rights) is covered fully and Main Program 07 (Selected Issues of Intellectual Property) to a large extent under the contribution-financed Unions. Main Program 06 (WIPO Arbitration and Mediation Center) is funded under Others in accordance with the recording of corresponding income. The four programs included in Part III cover crosscutting issues and are shared among all Unions in accordance with available resources. Finally, the two main programs included in Part IV are support activities. Similar to the approach chosen for Part I, the costs are shared equally among the Unions. In addition, an adjustment is introduced for the new construction project included in Main Program 12 (Resources Management). The new construction is funded partly from resources previously earmarked for this purpose and mainly accumulated from PCT surplus funds.

**Table 7**  
**Budget 2004-2005: Budget allocation by Union and Program**  
*(in thousands of Swiss francs)*

Program	Contri.-fin. Unions		PCT Union		Madrid Union		Hague Union		Others		Total	
	Amount A	% of total	Amount B	% of total	Amount C	% of total	Amount D	% of total	Amount E	% of total	Amount F=A+...E	% of total
<b>Part I: Policy and Direction</b>												
01 Constituent Organs of the Member States	264	0.7	3,472	0.7	501	0.7	88	0.7	61	0.7	4,386	0.7
02 Direction and Executive Management	1,768	4.6	23,260	4.6	3,357	4.6	587	4.6	409	4.6	29,381	4.6
<b>Total, I</b>	<b>2,032</b>	<b>5.3</b>	<b>26,732</b>	<b>5.3</b>	<b>3,858</b>	<b>5.3</b>	<b>675</b>	<b>5.3</b>	<b>470</b>	<b>5.3</b>	<b>33,767</b>	<b>5.3</b>
<b>Part II: Intellectual Property Systems and Issues</b>												
03 Patents and the Patent Cooperation Treaty (PCT) System	5,322	13.8	127,723	25.3	-	-	-	-	-	-	133,045	20.8
04 Trademarks, Industrial Designs and Geographical Indications	1,205	3.1	-	-	34,937	47.9	4,016	31.5	-	-	40,158	6.3
05 Copyright and Related Rights	8,477	22.1	-	-	-	-	-	-	-	-	8,477	1.3
06 WIPO Arbitration and Mediation Center	769	2.0	-	-	-	-	-	-	5,145	57.9	5,914	0.9
07 Selected Issues of Intellectual Property	2,718	7.1	3,364	0.7	636	0.9	354	2.8	-	-	7,072	1.1
<b>Total, II</b>	<b>18,491</b>	<b>48.1</b>	<b>131,087</b>	<b>25.9</b>	<b>35,573</b>	<b>48.7</b>	<b>4,370</b>	<b>34.2</b>	<b>5,145</b>	<b>57.9</b>	<b>194,666</b>	<b>30.5</b>
<b>Part III: Intellectual Property for Economic, Social and Cultural Development</b>												
08 Cooperation with Developing Countries	2,206	5.7	49,902	9.9	1,930	2.6	1,103	8.6	-	-	55,141	8.6
09 Cooperation with Certain Countries in Europe and Asia	223	0.6	5,052	1.0	195	0.3	112	0.9	-	-	5,582	0.9
10 The WIPO Worldwide Academy (WWA)	603	1.6	13,640	2.7	528	0.7	301	2.4	-	-	15,072	2.4
11 Intellectual Property for Development and Prosperity; Creation of IP Culture	740	1.9	16,742	3.3	648	0.9	370	2.9	-	-	18,500	2.9
<b>Total, III</b>	<b>3,772</b>	<b>9.8</b>	<b>85,336</b>	<b>16.9</b>	<b>3,301</b>	<b>4.5</b>	<b>1,886</b>	<b>14.8</b>	<b>-</b>	<b>-</b>	<b>94,295</b>	<b>14.8</b>
<b>Part IV: Administrative Services</b>												
12 Resources Management	8,473	22.0	187,936	37.2	19,492	26.7	3,946	30.9	1,958	22.0	221,805	34.7
13 Information Technology	5,292	13.8	69,614	13.8	10,048	13.8	1,756	13.8	1,223	13.8	87,933	13.8
<b>Total, IV</b>	<b>13,765</b>	<b>35.8</b>	<b>257,550</b>	<b>50.9</b>	<b>29,540</b>	<b>40.5</b>	<b>5,702</b>	<b>44.7</b>	<b>3,181</b>	<b>35.8</b>	<b>309,738</b>	<b>48.5</b>
<b>Unallocated</b>	<b>381</b>	<b>1.0</b>	<b>5,014</b>	<b>1.0</b>	<b>724</b>	<b>1.0</b>	<b>127</b>	<b>1.0</b>	<b>88</b>	<b>1.0</b>	<b>6,334</b>	<b>1.0</b>
<b>TOTAL</b>	<b>38,441</b>	<b>100.0</b>	<b>505,719</b>	<b>100.0</b>	<b>72,996</b>	<b>100.0</b>	<b>12,760</b>	<b>100.0</b>	<b>8,884</b>	<b>100.0</b>	<b>638,800</b>	<b>100.0</b>

33. The proposed budget and funds-in-trust resources are indicated by main program in Table 8. It is anticipated that Main Program 08 (Cooperation with Developing Countries) will implement an amount of Sfr14,391,000 of trust fund resources in addition to the allocation of Sfr55,141,000 under the regular budget. It is further anticipated that Main Program 10 (The WIPO Worldwide Academy (WWA)) will implement Sfr1,000,000, Main Program 11 (Intellectual Property for Development and Prosperity; Creation of IP Culture) an amount of Sfr712,000, Main Program 13 (Information Technology) an amount of Sfr642,000, Main Program 05 (Copyright and Related Rights) an amount of Sfr280,000, and Main Program 12 (Resource Management) an amount of Sfr200,000.

**Table 8**  
**Budget 2004-2005: Allocation of proposed budget and Funds-In-Trust**  
**by Program**  
*(in thousands of Swiss francs)*

<i>Program</i>	<i>Proposed Budget A</i>	<i>Funds-in- Trust B</i>	<i>Total C=A+B</i>
<b>Part I: Policy and Direction</b>			
01 Constituent Organs of the Member States	4,386	-	4,386
02 Direction and Executive Management	29,381	-	29,381
<b>Total, I</b>	<b>33,767</b>	<b>-</b>	<b>33,767</b>
<b>Part II: Intellectual Property Systems and Issues</b>			
03 Patents and the Patent Cooperation Treaty (PCT) System	133,045	-	133,045
04 Trademarks, Industrial Designs and Geographical Indications	40,158	-	40,158
05 Copyright and Related Rights	8,477	280	8,757
06 WIPO Arbitration and Mediation Center	5,914	-	5,914
07 Selected Issues of Intellectual Property	7,072	-	7,072
<b>Total, II</b>	<b>194,666</b>	<b>280</b>	<b>194,946</b>
<b>Part III: Intellectual Property for Economic, Social and Cultural Development</b>			
08 Cooperation with Developing Countries	55,141	14,391	69,532
09 Cooperation with Certain Countries in Europe and Asia	5,582	-	5,582
10 The WIPO Worldwide Academy (WWA)	15,072	1,000	16,072
11 Intellectual Property for Development and Prosperity; Creation of IP Culture	18,500	712	19,212
<b>Total, III</b>	<b>94,295</b>	<b>16,103</b>	<b>110,398</b>
<b>Part IV: Administrative Services</b>			
12 Resources Management	221,805	200	222,005
13 Information Technology	87,933	642	88,575
<b>Total, IV</b>	<b>309,738</b>	<b>842</b>	<b>310,580</b>
<b>Unallocated</b>	<b>6,334</b>	<b>-</b>	<b>6,334</b>
<b>TOTAL</b>	<b>638,800</b>	<b>17,225</b>	<b>656,025</b>

[Program Presentation follows]

